



Professor Larry Ford	United States	Linear Direct Low Context Attached (Emotional) Idea-Focused Task-Focused Formal	Circular Indirect High Context Detached (Unemotional) Person-Focused Relationship-Focused Informal
Katja	Russia	Linear Direct Low Context Attached (Emotional) Idea-Focused Task-Focused Formal	Circular Indirect High Context Detached (Unemotional) Person-Focused Relationship-Focused Informal
Simon	South Africa	Linear Direct Low Context Attached (Emotional) Idea-Focused Task-Focused Formal	Circular Indirect High Context Detached (Unemotional) Person-Focused Relationship-Focused Informal
Esteban	El Salvador	Linear Direct Low Context Attached (Emotional) Idea-Focused Task-Focused Formal	Circular Indirect High Context Detached (Unemotional) Person-Focused Relationship-Focused Informal

Ming	China	Linear Direct Low Context Attached (Emotional) Idea-Focused Task-Focused Formal	Circular Indirect High Context Detached (Unemotional) Person-Focused Relationship-Focused Informal
Mariko	Japan	Linear Direct Low Context Attached (Emotional) Idea-Focused Task-Focused Formal	Circular Indirect High Context Detached (Unemotional) Person-Focused Relationship-Focused Informal
Charlie	United States	Linear Direct Low Context Attached (Emotional) Idea-Focused Task-Focused Formal	Circular Indirect High Context Detached (Unemotional) Person-Focused Relationship-Focused Informal
Amy	United States	Linear Direct Low Context Attached (Emotional) Idea-Focused Task-Focused Formal	Circular Indirect High Context Detached (Unemotional) Person-Focused Relationship-Focused Informal

Joanna

United States

Linear

Circular

Direct

Indirect

Low Context

High Context

Attached

Detached

(Emotional)

(Unemotional)

Idea-Focused

Person-Focused

Task-Focused

Relationship-Focused

Formal

Informal